

The Business Case for Secure Products

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I hear managers everywhere asking:

- What do I need to do?
- How much is enough?
- Who can I trust?
- How can I resolve the conflicting advice I'm receiving from "the experts"?

"How can I get beyond this cycle of failure?"

- A break in occurs
- A well-known vulnerability was exploited
- Security staff and system administrators <u>argue</u> about who was to <u>blame</u>
- Senior management sees the process as <u>broken</u>
- Staffs are <u>reorganized</u>; managers are <u>reassigned</u>
- The new managers hire a consultant to do a vulnerability analysis and penetration test

So...

- The consultant's analysis shows an average of <u>up to</u> 30 vulnerabilities per system
- Management writes a <u>memo</u> telling system administrators and department heads to <u>fix these</u> <u>vulnerabilities</u> within xx weeks
- The work would take months; system administrators don't make all the fixes – not even a small fraction. At the same time new software is installed; new vulnerabilities are created

And then again...

- Anther <u>break in</u> occurs
- A well-known vulnerability was exploited
- Security staff and system administrators argue again...
- Senior management sees the process as <u>broken</u>

Why are vendors shipping unsecured systems?

- "Our customers don't want security; they want features and performance. When they do want security, we'll deliver it."
- "Every customer wants something different. We can't be expected to deliver and maintain thousands of different configurations."

Three years ago a large cohort of users said, "We want to:

- Speak to vendors/OEM's with a single voice to make it clear that we:
 - Value security
 - Can agree on what defines a safer baseline configuration.
 - Want to buy safer systems
 - Need a way to measure and monitor our security status on an ongoing basis
 - Plan to begin demanding safer systems"

Users are demanding:

- Fewer defects and better default configurations to:
 - Defend against intrusion
 - Demonstrate due care against potential liability
 - Qualify for insurance premium discounts
 - Reduce the cost of operating IT systems

Challenge to vendors

- You have been way too agnostic about providing products with adequate security baked-in
 - Remember Volvo?
- It's time to listen closely to your customers about their security requirements, especially when they speak with a united voice

Software quality – an oxymoron

- What other manufactured product is shipped with so many defects?
 - In the meantime, make patching easier and safer, and improve your default security configurations

Provide users with a choice of default configuration options for:

- Different security levels
- Different system roles

OS, application, and appliance vendors need to work more closely together

- To test common OS/application combinations for breakage
 - Users don't buy computers to run operating systems
- Appliances
 - Copiers, scanners, printers, etc.

Encouraging progress

- Dell's decision to offer pre-configured W2K systems and plans to offer others
- Top security experts from Microsoft, Sun, HP, Cisco, and Oracle are active on the benchmark teams
- 2003 Server with better defaults
- AOL's decision to work with CIS on an AOL User's benchmark

Vendors have the opportunity to:

- Drag their feet with the tired arguments about adding cost, or
- Become a leader and get out in front of the pack by producing more secure products for their customers
- Work closely with their customers to this end

The business case for security

Vendors who provide secure products to their customers will prosper; those who do not, will not.

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Thank you

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